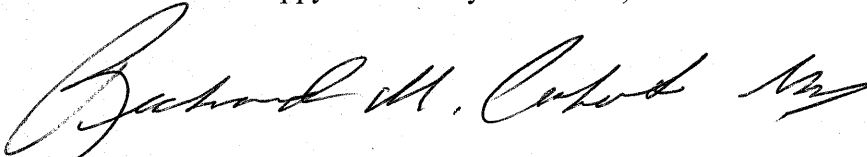


Dear Fellow Community Members

It has been my pleasure and honor to represent the Town of Sangerville on the Mayo Regional Hospital Board of Directors. Significant events have transpired over the past year regarding the anticipated merger of Mayo Regional Hospital and Northern Light Healthcare. As I have communicated on a number of occasions, I believe that the current merger plan is undeniable with regard to future survival of quality health care in our region. The Sangerville town vote irrefutably favored this position (78-4 in favor of the merger) as did 11 other towns voting in favor of the merger. Beyond the politics and above all, my first priority as your representative and as a physician is to assure that you are always receiving both excellent quality and reliable access to health care. Your input on both sides of the issue has been invaluable and very much appreciated.

Please find attached, for your review, the 2019 Mayo Regional Hospital annual report. Please don't hesitate to call me at any time should you have any questions, concerns or comments. Hopefully, by the time of the Town's Annual Meeting I will have further information for all of you regarding pending merger details.

Best wishes for a happy and healthy New Year,

A handwritten signature in black ink, reading "Richard M. Cabot MD". The signature is fluid and cursive, with a large initial "R" and "C".

Richard (Rick) M. Cabot, MD  
Vice Chairman  
Mayo Regional Hospital Board of Directors; Sangerville